

# 3Q25 Business Results

October 2025



# Disclaimer

1. The consolidated financial information of KB Financial Group Inc. (the “Group”) presented herein is based on the Korean International Financial Reporting Standards(K-IFRS). It is currently being reviewed by the Group’s independent auditor, and accordingly, is subject to change.
2. The consolidated financial information for 2022 and 2023 presented herein have been restated retrospectively based on the FSS’s response to inquiry on Korean IFRS17(K-IFRS)
3. From 4Q24, the Group applied accounting policies reflecting the Financial Supervisory Service’s response to inquiry on Korean IFRS17, including expired contract and declared interest rate variance, and financial results for 2022, 2023, and financial results from 1Q24 to 3Q24 presented herein have been restated retrospectively.
4. From 3Q21, the Group applied accounting policy in accordance with the International Financial Reporting Interpretation Committee(IFRIC) agenda decision over K-IFRS No.1019(Employee benefits). However, please note that the financial information for the past period contained herein has not been restated retrospectively.
5. As Prudential Life Insurance became wholly-owned subsidiary of the Group as of August 31, 2020, the financial results have been fully consolidated in the Group’s financial statements since September, 2020.
6. Former KB Life Insurance was merged with and into Prudential Life Insurance(the surviving entity) as of January 1, 2023, which had been renamed as “KB Life Insurance Co., Ltd.” prior to the merger.
7. On June 30, 2023, KB Financial Group sold 100% of the shares of KB Credit Information, a former first-tier subsidiary of the Group, to KB Kookmin Card. Consequently, KB Credit Information became a second-tier subsidiary of the Group.
8. From 4Q23, the Group applied Variable Fee Approach Model in accordance with Financial Supervisory Service’s guidelines on actuarial assumptions, and financial results from 1Q23 to 3Q23 presented herein have been restated retrospectively.
9. Total may not sum due to rounding.



## CONTENTS

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|                                                      |    |
|------------------------------------------------------|----|
| I. 3Q25 Financial Highlights .....                   | 01 |
| II. Financial Analysis .....                         | 05 |
| III. Financial Details .....                         | 12 |
| IV. Financial Highlights of Major Subsidiaries ..... | 17 |
| V. Appendix .....                                    | 22 |

# 01

## 3Q25 Financial Highlights

— Key Takeaways

— Overview

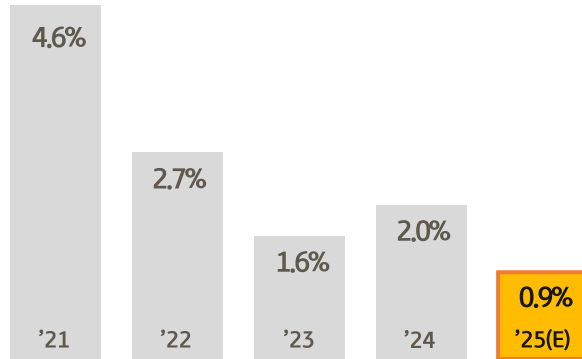


# Navigating Headwinds with a Resilient Portfolio

'Low Growth'  
'Rate-cut Cycle'

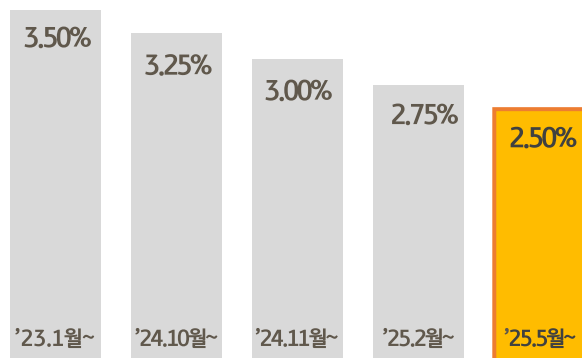
✓ GDP Growth : 0.9%(25E)  
✓ Policy Rate : 2.5%(25.5~)

GDP Growth Rate Trend



(Source : Bank of Korea)

Policy Rate Trend

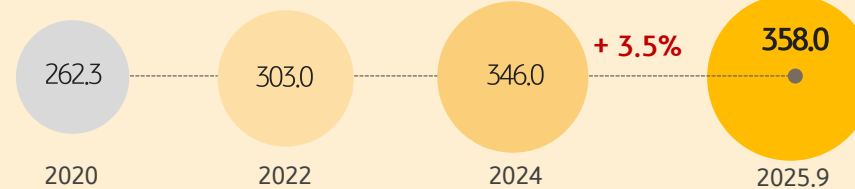


(Source : Bank of Korea)

## Optimal Level of RWA growth

Maintaining Optimal Level of RWA growth amid low-growth environment

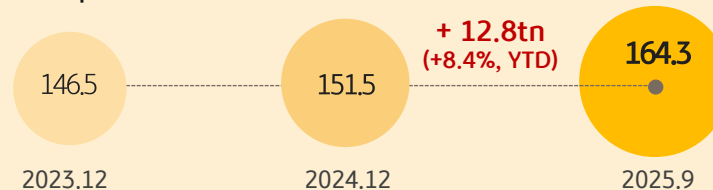
<RWA Trend(tn won)>



## Differentiated Profitability

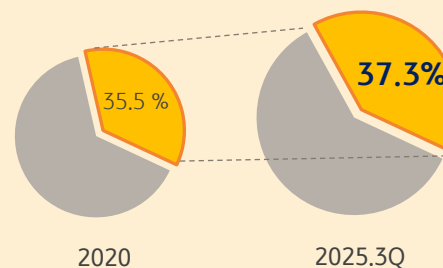
Securing NIM Resilience backed by Strong Core Deposit Dominance

<Core Deposit Trend(tn won)>

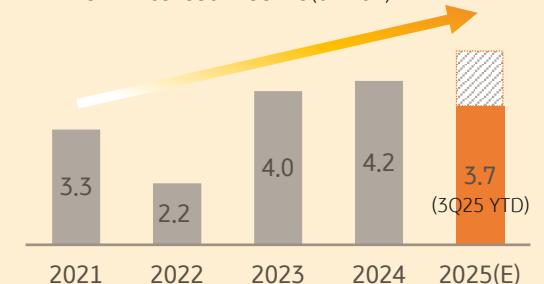


Expanding Profitability driven by Non-bank & Non-interest businesses

<Non-Bank Contribution(Based on net profit)>



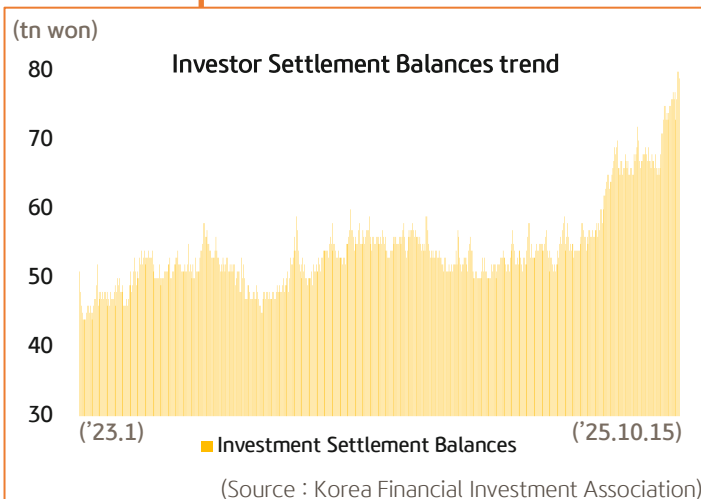
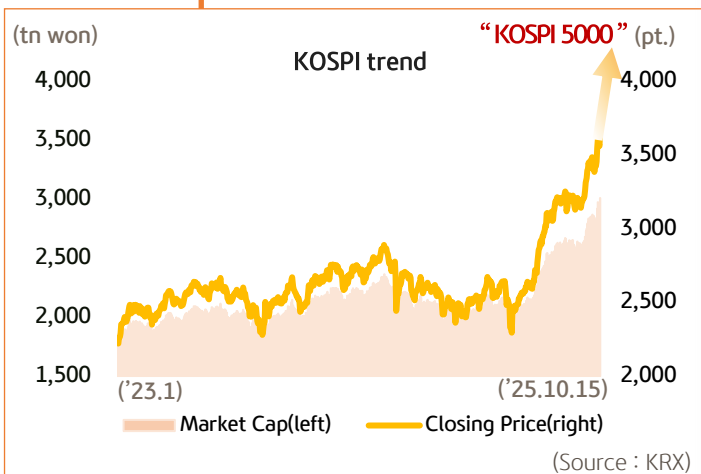
<Non-Interest Income(tn won)>



# New Money Move : Well-prepared to capture opportunities

**'Money Move' 'KOSPI 5000'**

- ✓ Money Move: From Real Estate to Capital Market
- ✓ Strategic Shift to High Value-added Business



## Well-prepared Leader in the Capital Market

### Responding to Capital Market Revitalization with Prepared Leadership

Capital  
Market  
Boost

[Securities]

Inst. Brokerage  
IPO · DCM

No.1<sup>1)</sup>  
(’25.3Q YTD)

[Bank]

Fund Sales

No.1<sup>2)</sup>  
(’25.8)

[Asset Management]

AUM

No.3<sup>2)</sup>  
(’25.9)

Note 1) Source: KRX(Institutional Brokerage M/S), The Bell(IPO League Table, Bloomberg(DCM League Table)

Note 2) Source: Korea Financial Investment Association



## Investment in Growth and Real Economy

### Driving Growth in Promising Sectors and Investment in the Real Economy

Growth  
Sectors  
&  
Real  
Economy  
Investment

[Investment and  
Other Subsidiaries]

KB Starters<sup>3)</sup>

KRW 281.4bn  
(’15~’25)

[Bank & Securities]

Syndicated Loan

NO. 1<sup>4)</sup>  
(’21~’25.1H)

[Investment]

AUM

KRW 3.3tn<sup>4)</sup>  
(’25.9)

Note 3) Under its startup incubation program, the Group has selected 394 startups and invested KRW 281.4bn since 2015

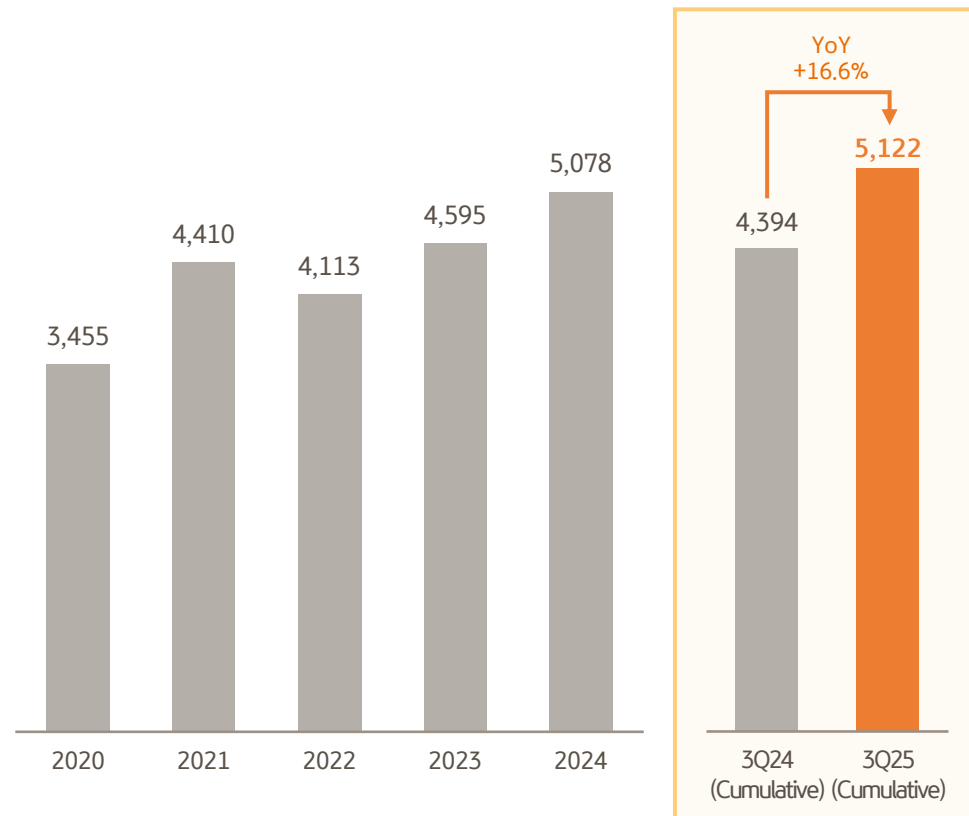
Note 4) Source: Bloomberg(Syndicated Loan League Table), Internal Data(Aggregated VC+PEF basis)

## 3Q25(Cumulative) Group Net Profit **5,121.7bn**

Increased 16.6% YoY driven by balanced growth in interest and fee income, coupled with disciplined cost control

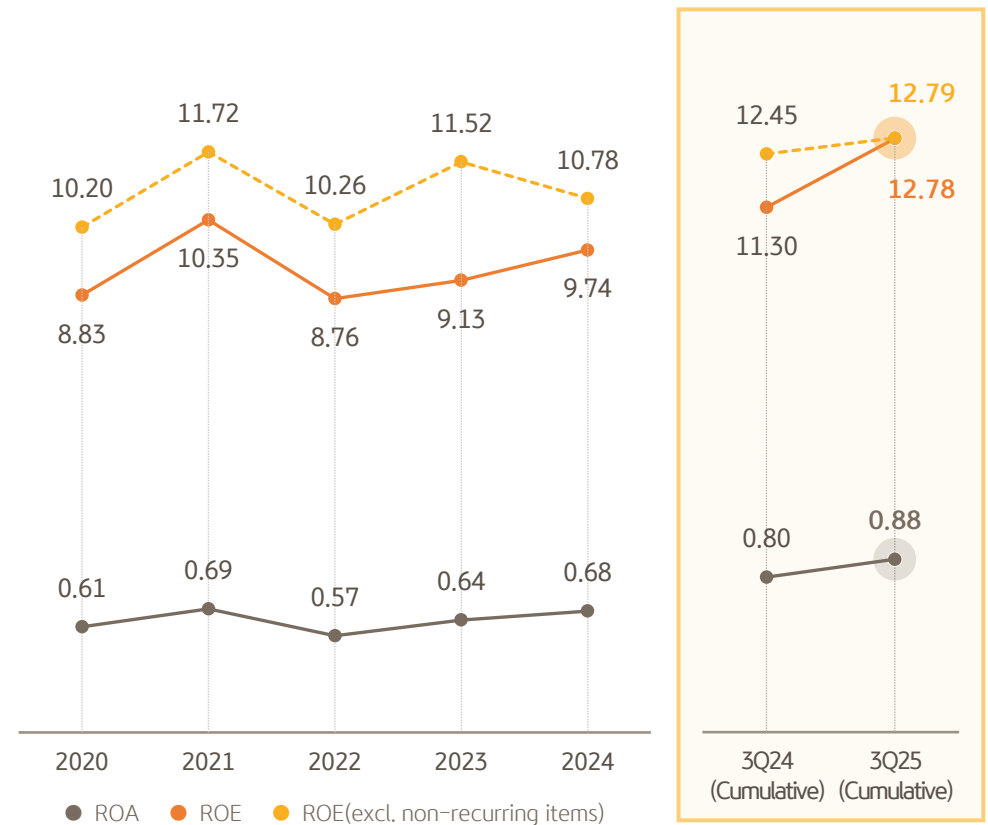
Group Net Profit (bn won)

YoY **+16.6%**



Group ROE (%)

YoY **+1.48%p**



Note) Based on profit attributable to controlling interests

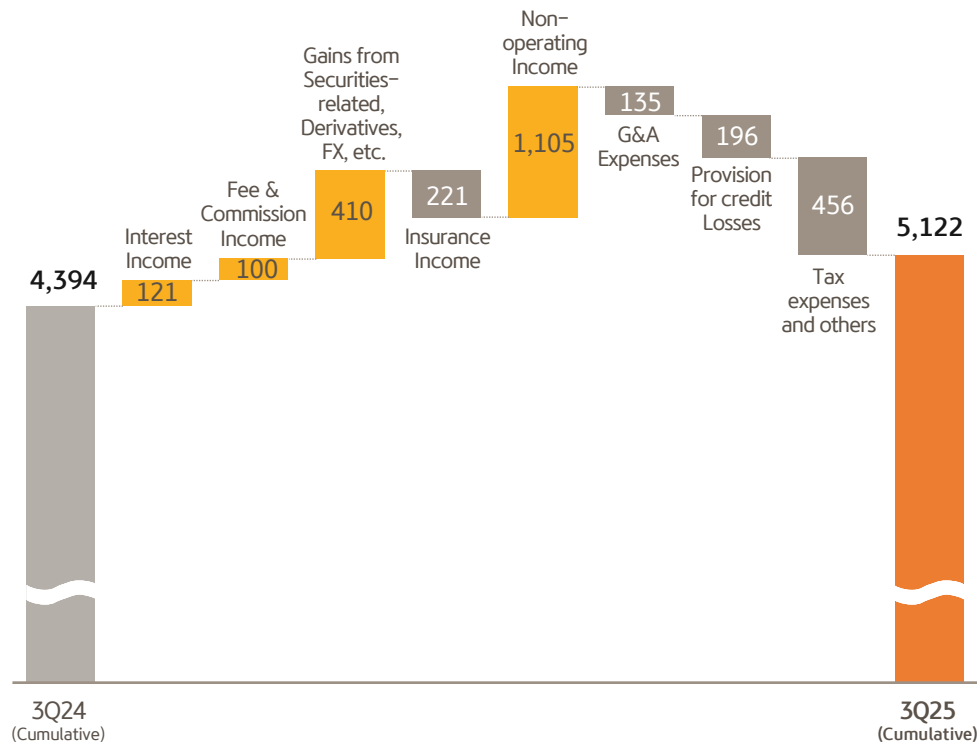
Note) ROE: Based on Return on Common Equity excluding hybrid securities, which represents profitability of common equity

## 3Q25(Cumulative) Group Net Profit 5,121.7bn

Expanded net profit, proving the Group's well-diversified banking and non-banking portfolio amid volatile market environment

### Group Net Profit Analysis (bn won)

YoY +728bn

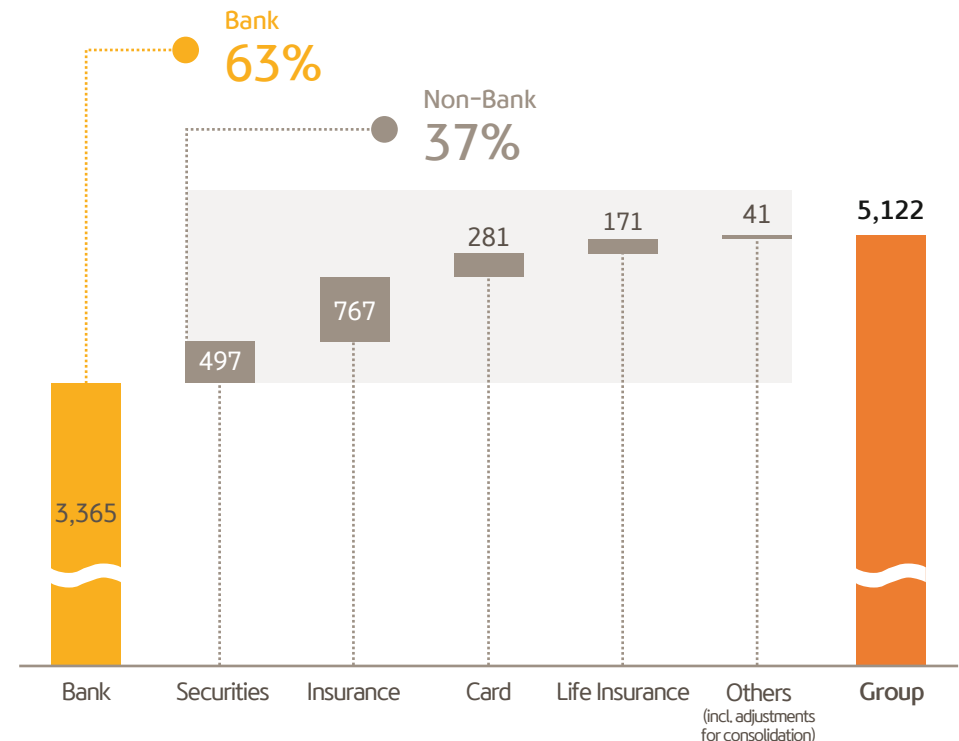


Note 1) Net Profit: Based on profit attributable to controlling interests

2) Each earnings component: Based on 'before tax' amount

### Net Profit by Subsidiaries<sup>1)</sup> & Non-Bank Contribution<sup>2)</sup> (bn won)

Non-Bank 37%



Note 1) Based on each subsidiary's profit attributable to controlling interests

2) Based on simple arithmetic sum of each subsidiary's net profit on the financial statements for group reporting excluding adjustment for consolidation, etc.



# 02

## Financial Analysis

- Net Interest Income
- Net Non-Interest Income
- G&A Expenses
- Provision for Credit Losses
- Capital Adequacy
- [Reference Item] Per Share Metrics

## 3Q25(Cumulative) Group Net Interest Income 9,704.9bn

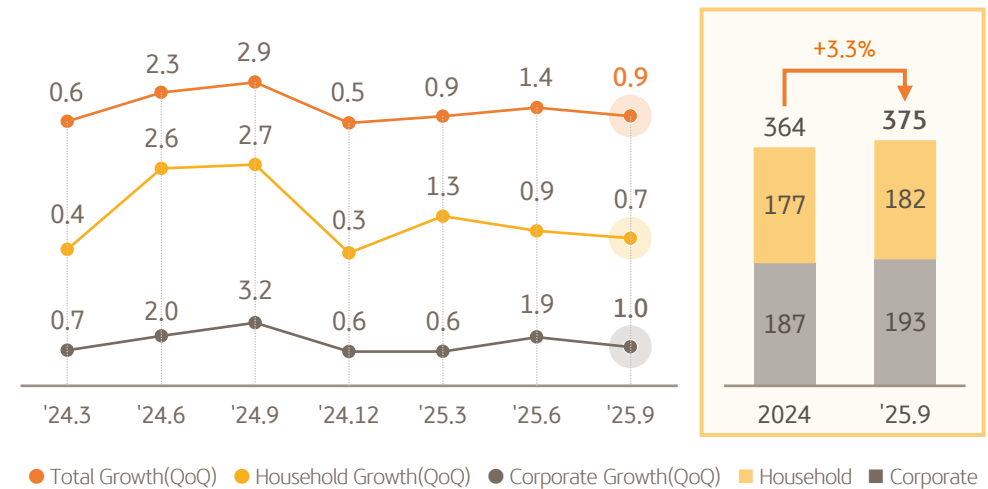
Increased 1.3% YoY supported by stable loan growth and reduced funding costs mainly attributable to the expansion of low-cost deposits

### Group Net Interest Income

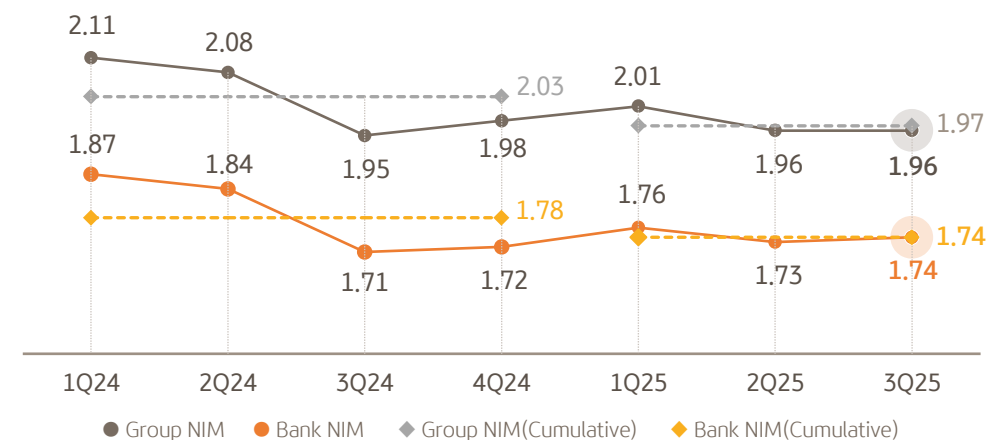
YoY +1.3%

| (bn won %)            | 3Q25<br>(Cumulative) | 3Q24<br>(Cumulative) | YoY   | 3Q25    | 2Q25    | QoQ   |
|-----------------------|----------------------|----------------------|-------|---------|---------|-------|
| Interest Income       | 21,934.5             | 22,862.6             | -4.1  | 7,194.9 | 7,284.7 | -1.2  |
| Loans                 | 17,195.2             | 18,091.0             | -5.0  | 5,622.9 | 5,718.1 | -1.7  |
| Financial Investments | 3,944.3              | 4,003.0              | -1.5  | 1,307.9 | 1,303.3 | 0.4   |
| Others                | 795.0                | 768.6                | 3.4   | 264.1   | 263.3   | 0.3   |
| Interest Expense      | 12,229.6             | 13,278.8             | -7.9  | 3,858.7 | 4,178.2 | -7.6  |
| Deposits              | 6,942.8              | 7,809.5              | -11.1 | 2,184.6 | 2,325.9 | -6.1  |
| Debts & Debentures    | 3,620.0              | 3,876.6              | -6.6  | 1,164.8 | 1,214.2 | -4.1  |
| Others                | 1,666.8              | 1,592.7              | 4.7   | 509.3   | 638.1   | -20.2 |
| Net Interest Income   | 9,704.9              | 9,583.8              | 1.3   | 3,336.2 | 3,106.5 | 7.4   |

### Loans in Won Growth (tn won, %)



### NIM (%)



## 3Q25(Cumulative) Group Net Non-Interest Income 3,739.0bn

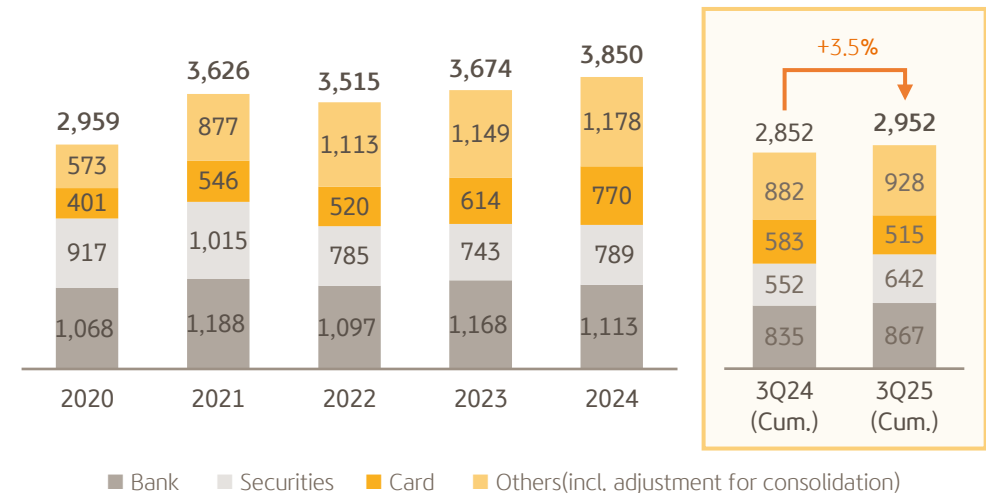
Decreased 1.1% YoY due to lowered other operating income, yet demonstrated solid earnings with a 3.5% YoY growth in fee income

### Group Net Non-Interest Income

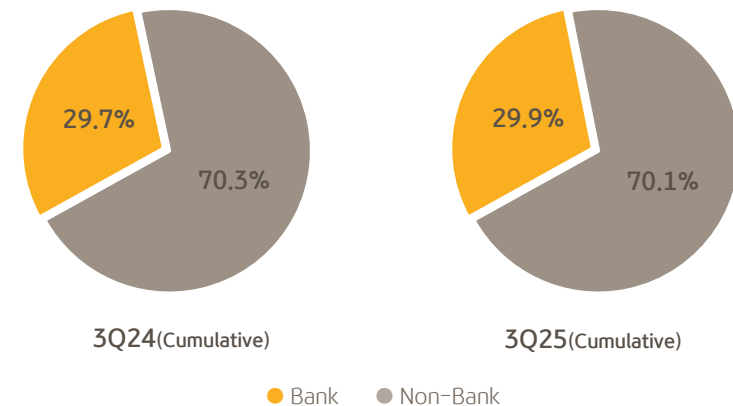
YoY  $\Delta 1.1\%$

| (bn won, %)                                                         | 3Q25<br>(Cumulative) | 3Q24<br>(Cumulative) | YoY   | 3Q25           | 2Q25    | QoQ   |
|---------------------------------------------------------------------|----------------------|----------------------|-------|----------------|---------|-------|
| <b>Net Fee &amp; Commission Income</b>                              | <b>2,952.4</b>       | 2,852.4              | 3.5   | <b>986.4</b>   | 1,032.0 | -4.4  |
| Credit Card Fees                                                    | 548.1                | 626.6                | -12.5 | 173.6          | 172.4   | 0.7   |
| Trusts                                                              | 373.1                | 320.1                | 16.6  | 132.1          | 138.7   | -4.8  |
| Agent Activity Fees<br>(Incl. Bancassurance)                        | 177.8                | 142.8                | 24.5  | 52.5           | 73.1    | -28.2 |
| Securities Business                                                 | 521.2                | 467.5                | 11.5  | 192.6          | 172.4   | 11.7  |
| Investment Finance Fees                                             | 97.5                 | 132.4                | -26.4 | 23.5           | 54.1    | -56.6 |
| Foreign Currency Related Fees                                       | 219.4                | 163.4                | 34.3  | 83.6           | 71.0    | 17.7  |
| Lease Fees                                                          | 808.0                | 844.5                | -4.3  | 263.8          | 271.5   | -2.8  |
| Others                                                              | 207.3                | 155.1                | 33.7  | 64.7           | 78.8    | -17.9 |
| <b>Net Other Operating Income</b>                                   | <b>786.6</b>         | 929.6                | -15.4 | <b>29.3</b>    | 399.3   | -92.7 |
| Securities-related, Derivatives,<br>FX & Insurance Finance Income   | 1,794.8              | 1,385.3              | 29.6  | 445.6          | 812.3   | -45.1 |
| Insurance Income                                                    | 1,173.1              | 1,394.3              | -15.9 | 323.3          | 412.0   | -21.5 |
| Others (Incl. Insurance Fees on<br>Deposits, Contribution Expenses) | -2,181.3             | -1,850.0             | N.A.  | -739.6         | -825.0  | N.A.  |
| <b>Net Non-Interest Income</b>                                      | <b>3,739.0</b>       | 3,782.0              | -1.1  | <b>1,015.7</b> | 1,431.3 | -29.0 |

### Net Fee & Commission Income (bn won)



### Fee Income Contribution



Note) Based on simple arithmetic sum of each subsidiary's Net Fee & Commission Income on the financial statements for group reporting

## 3Q25(Cumulative) Group G&A Expenses 5,007.7bn

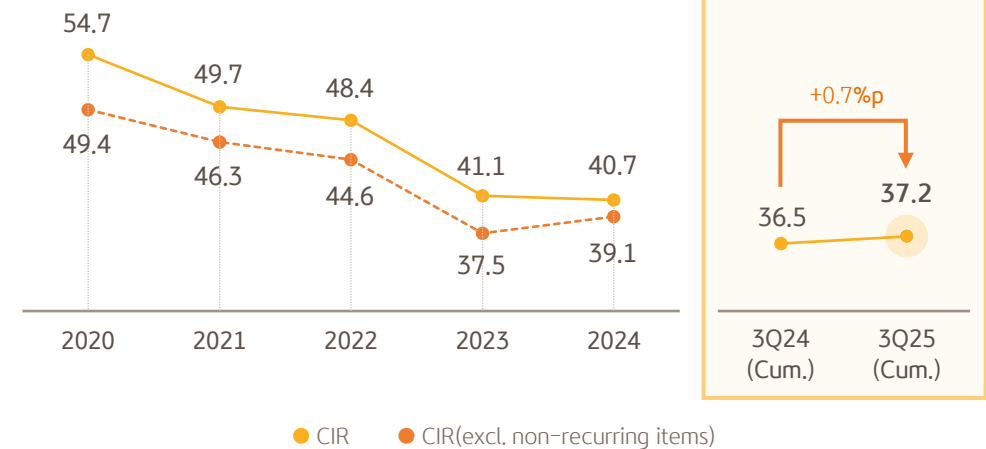
Stably managed with a 2.8% YoY increase, backed by group-wide cost-efficiency efforts while CIR inched up by 0.7%p

### Group G&A Expenses

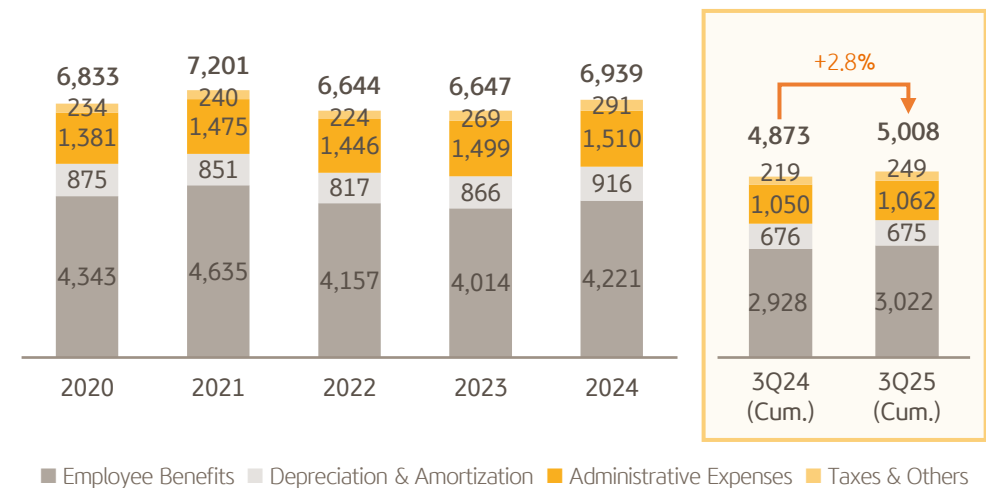
YoY +2.8%

| (bn won, %)                            | 3Q25<br>(Cumulative) | 3Q24<br>(Cumulative) | YoY  | 3Q25           | 2Q25    | QoQ   |
|----------------------------------------|----------------------|----------------------|------|----------------|---------|-------|
| <b>Employee Benefits</b>               | <b>3,022.1</b>       | 2,928.3              | 3.2  | <b>993.5</b>   | 1,059.3 | -6.2  |
| Salaries & Employee Benefits           | 2,219.4              | 2,126.5              | 4.4  | 728.4          | 799.4   | -8.9  |
| Post-employment Benefits               | 173.5                | 160.9                | 7.8  | 57.6           | 60.6    | -5.0  |
| Others                                 | 629.2                | 640.9                | -1.8 | 207.5          | 199.3   | 4.1   |
| <b>Depreciation &amp; Amortization</b> | <b>675.2</b>         | 675.9                | -0.1 | <b>228.1</b>   | 223.2   | 2.2   |
| Tangible Assets                        | 422.2                | 404.5                | 4.4  | 144.3          | 139.2   | 3.7   |
| Intangible Assets                      | 253.0                | 269.7                | -6.2 | 83.7           | 84.0    | -0.4  |
| Others                                 | 0.0                  | 1.8                  | N.A. | 0.0            | 0.0     | N.A.  |
| <b>Administrative Expenses</b>         | <b>1,061.5</b>       | 1,049.6              | 1.1  | <b>353.5</b>   | 370.9   | -4.7  |
| Taxes & Others                         | 248.9                | 219.1                | 13.6 | 77.4           | 96.3    | -19.6 |
| <b>G&amp;A Expenses</b>                | <b>5,007.7</b>       | 4,872.9              | 2.8  | <b>1,652.4</b> | 1,749.7 | -5.6  |

### Group Cost Efficiency(CIR) (%)



### G&A Expenses (bn won)



## 3Q25 Group Provision for Credit Losses 364.5bn

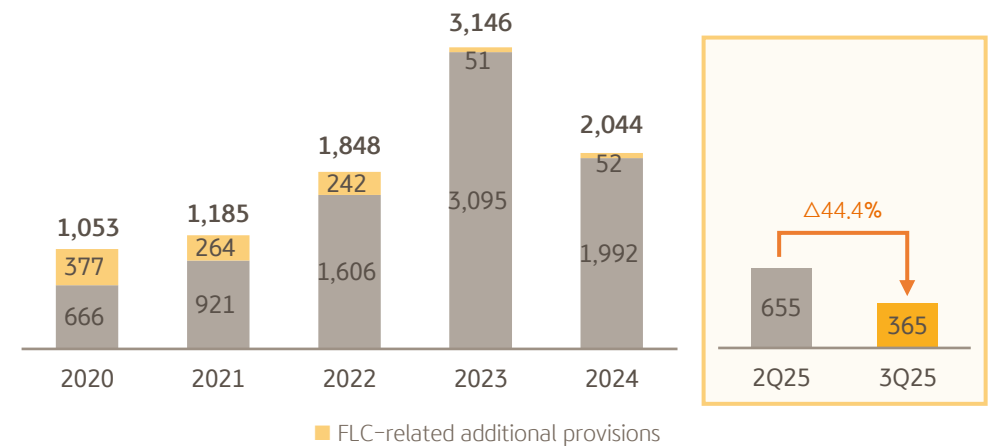
Decreased significantly by 44.4% QoQ driven by prudent risk management, with cumulative CCR stabilizing at 46bps

### Group Provision for Credit Losses

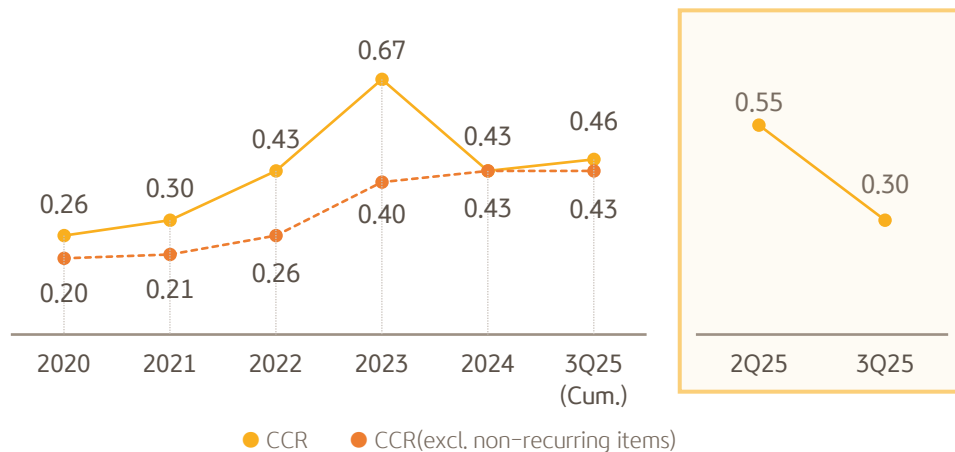
QoQ  $\Delta 44.4\%$

| (bn won, %)                                   | 3Q25<br>(Cumulative) | 3Q24<br>(Cumulative) | YoY  | 3Q25  | 2Q25  | QoQ   |
|-----------------------------------------------|----------------------|----------------------|------|-------|-------|-------|
| Provision for Credit Losses                   | 1,705.6              | 1,500.7              | 13.7 | 385.0 | 659.2 | -41.6 |
| Provision for Guarantees                      | -4.7                 | 1.7                  | N.A. | -1.3  | 3.0   | N.A.  |
| Provision for Unused Commitments              | -24.8                | -23.9                | N.A. | -16.6 | -8.4  | N.A.  |
| Provision for Financial Guarantee Liabilities | -0.9                 | 0.7                  | N.A. | -2.6  | 1.3   | N.A.  |
| Provision for Credit Losses                   | 1,675.2              | 1,479.2              | 13.3 | 364.5 | 655.1 | -44.4 |

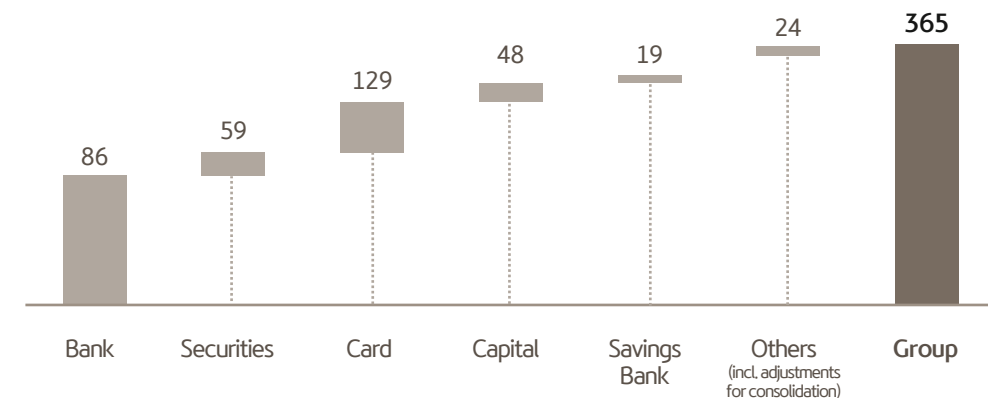
### Provision for Credit Losses (bn won)



### Group CCR (%)



### Provision for Credit Losses by Subsidiary (bn won)



## 2025.9 Group BIS Ratio **16.28%**, CET-1 Ratio **13.83%**

Despite RWA increase due to asset growth and KRW depreciation, the Group maintained industry-leading capital adequacy

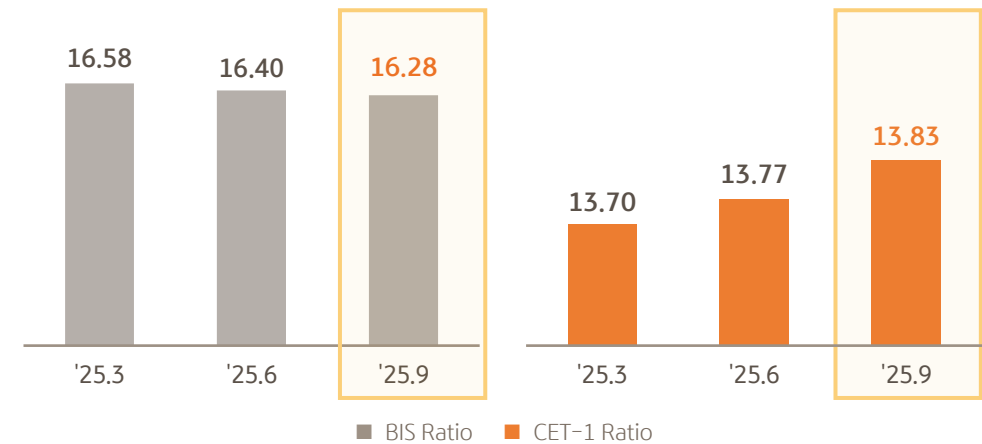
### Group Capital Adequacy

## CET-1 Ratio QoQ **+6bp**

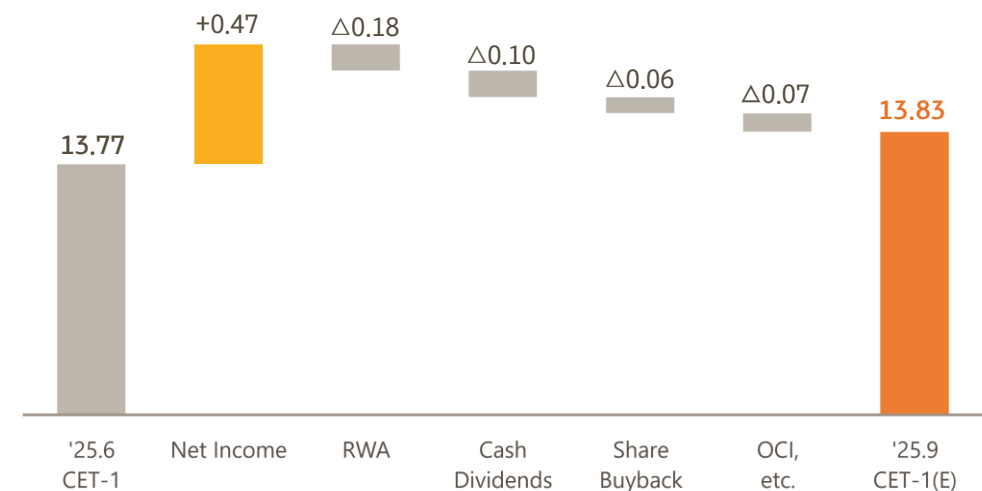
| (bn won, %, %p)          | '25.9(E)  | '25.6     | QoQ     | '24.12    | YTD     |
|--------------------------|-----------|-----------|---------|-----------|---------|
| BIS Capital (A)          | 58,280.6  | 57,969.1  | 0.5     | 56,849.4  | 2.5     |
| Tier1 Capital (B)        | 54,877.2  | 54,397.8  | 0.9     | 52,477.4  | 4.6     |
| CET-1 Capital (C)        | 49,522.2  | 48,668.4  | 1.8     | 46,794.3  | 5.8     |
| Additional Tier1 Capital | 5,355.0   | 5,729.4   | -6.5    | 5,683.1   | -5.8    |
| Tier2 Capital            | 3,403.4   | 3,571.3   | -4.7    | 4,372.0   | -22.2   |
| Risk-weighted Assets (D) | 358,023.4 | 353,481.0 | 1.3     | 345,980.6 | 3.5     |
| BIS Ratio (A/D)          | 16.28%    | 16.40%    | -0.12%p | 16.43%    | -0.15%p |
| Tier1 Ratio (B/D)        | 15.33%    | 15.39%    | -0.06%p | 15.17%    | 0.16%p  |
| CET-1 Ratio (C/D)        | 13.83%    | 13.77%    | 0.06%p  | 13.53%    | 0.31%p  |

Note) Based on Basel III

### Group Capital Ratio (Based on Basel III, %)



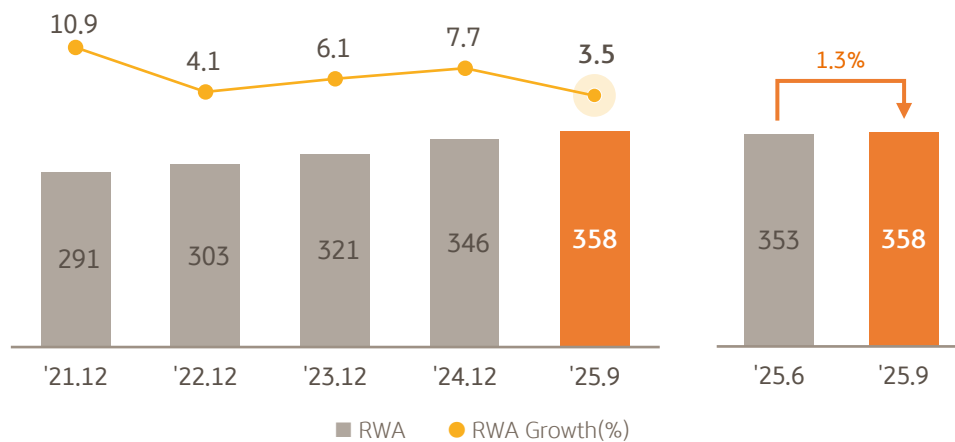
### CET-1 Ratio Movement (Based on Basel III, %, %p)



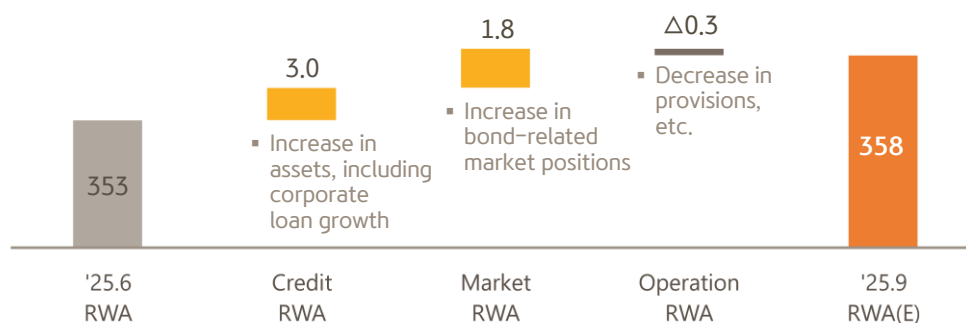
## 2025.9 Group BIS Ratio **16.28%**, CET-1 Ratio **13.83%**

Despite RWA increase due to asset growth and KRW depreciation, the Group maintained industry-leading capital adequacy

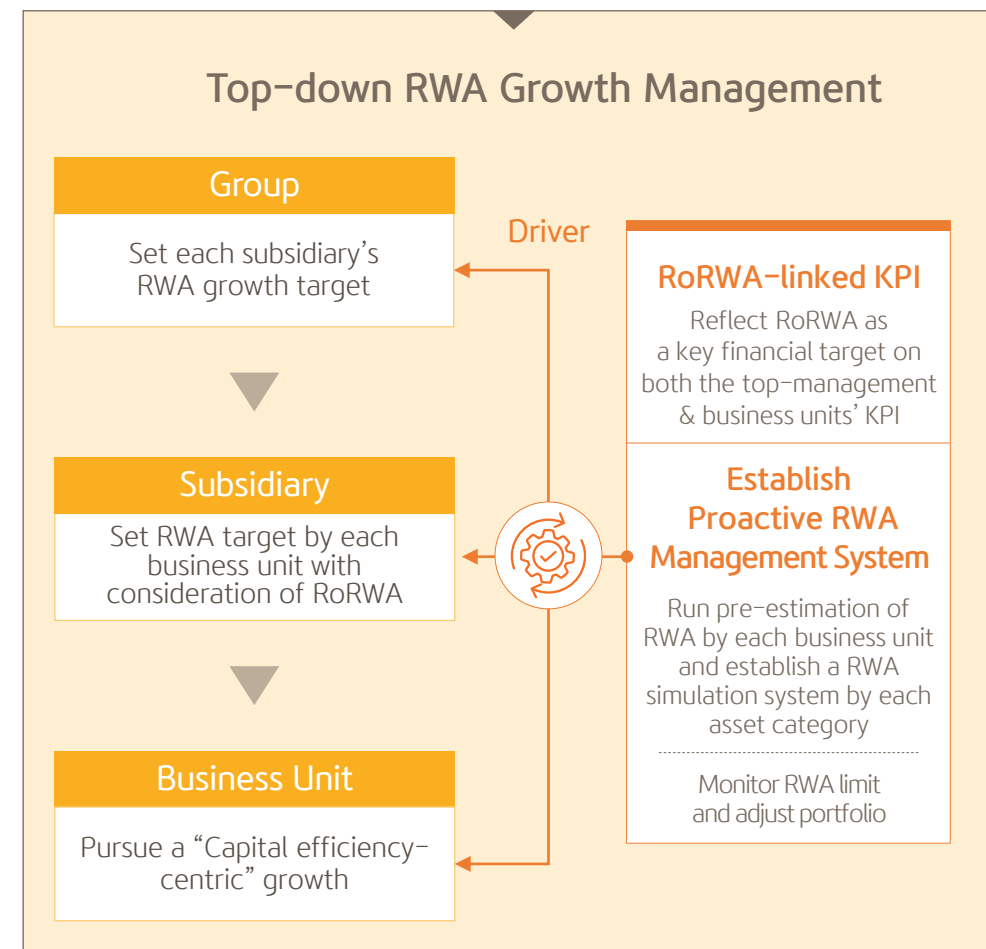
### Group RWA(Risk-weighted Assets) (tn won, %)



### Group RWA Movement (tn won)



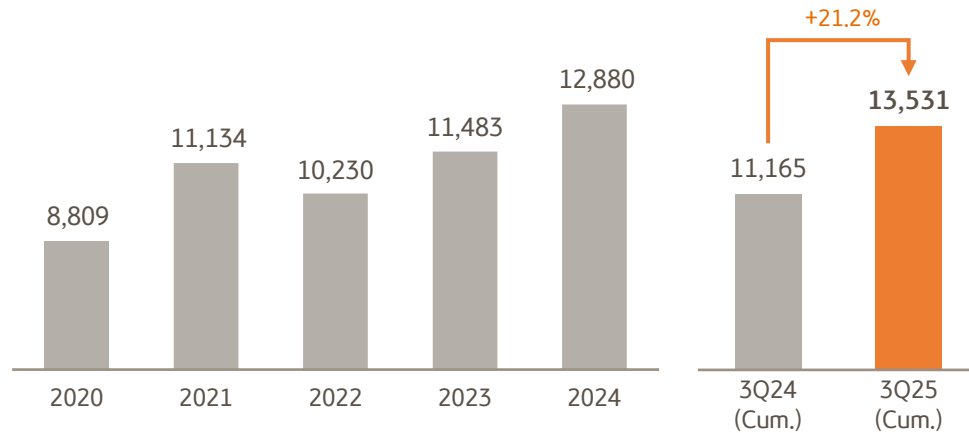
### Group's RWA Management Strategy



# KB Financial Group Per Share Metrics

## EPS (won)

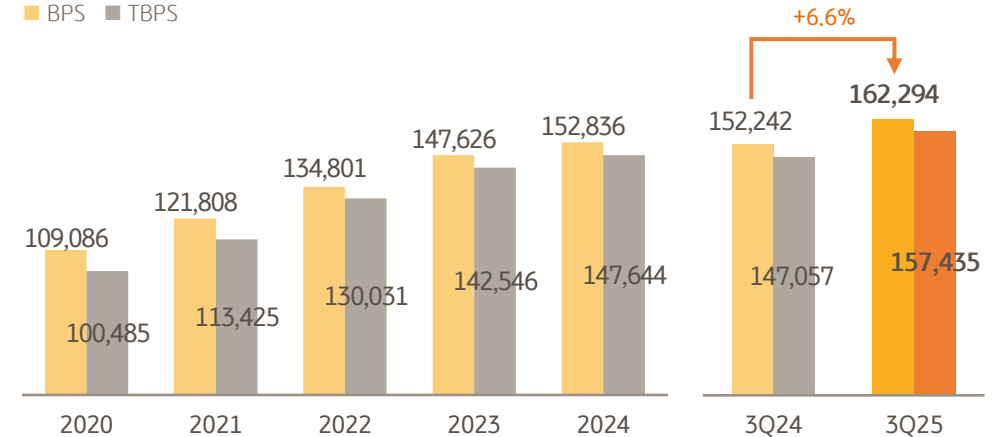
■ EPS



Note 1) EPS : Profit attributable less dividends on hybrid securities divided by the weighted average number of common shares outstanding  
 2) The financial results for 2020 and 2021 have not been restated retrospectively under IFRS17

## BPS & TBPS (won)

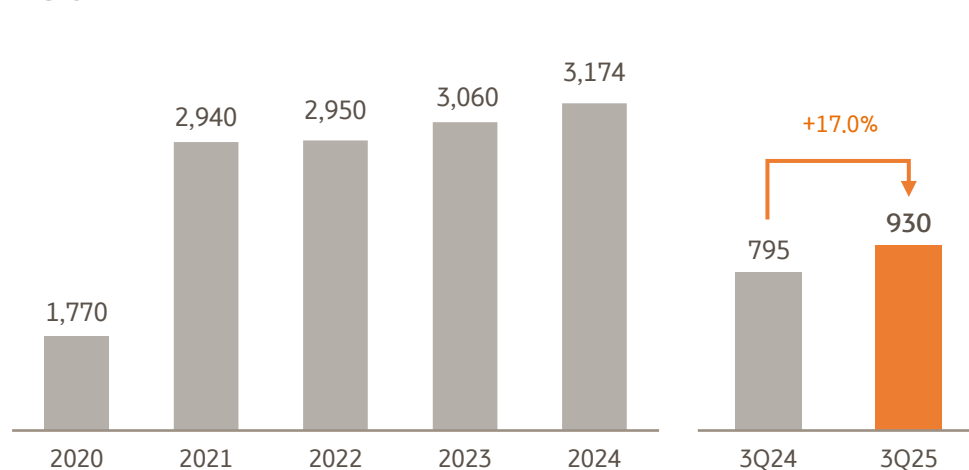
■ BPS ■ TBPS



Note 1) The financial results for 2020 and 2021 have not been restated retrospectively under IFRS17  
 2) BPS : Total equity less non-controlling interest of total equity divided by the number of weighted average shares outstanding  
 3) TBPS : Total equity less non-controlling interest of total equity less identifiable intangible assets divided by the number of weighted average shares outstanding

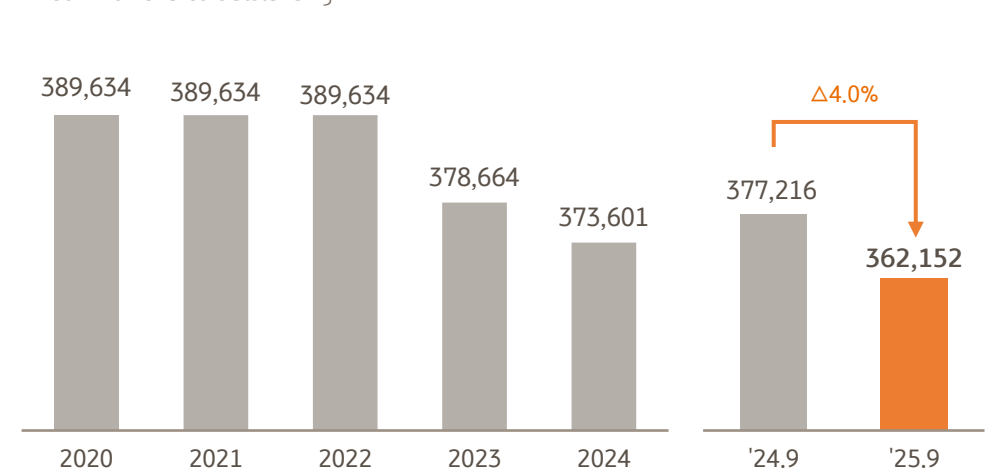
## DPS (won)

■ DPS



## Common Shares Outstanding (thousands of shares)

■ Common Shares Outstanding



# 03

## Financial Details

- \_\_\_ P&L Overview
- \_\_\_ Financial Position Overview
- \_\_\_ Assets & Liabilities
- \_\_\_ Asset Quality



## Group Profit & Loss Overview

| (bn won, %)                                  | 3Q25<br>(Cumulative) | 3Q24<br>(Cumulative) | YoY   | 3Q25    | 2Q25    | QoQ   |
|----------------------------------------------|----------------------|----------------------|-------|---------|---------|-------|
| Net Interest Income                          | 9,704.9              | 9,583.8              | 1.3   | 3,336.2 | 3,106.5 | 7.4   |
| Net Fee & Commission Income                  | 2,952.4              | 2,852.4              | 3.5   | 986.4   | 1,032.0 | -4.4  |
| Other Operating Profit                       | 786.6                | 929.6                | -15.4 | 29.3    | 399.3   | -92.7 |
| Gross Operating Profit                       | 13,443.9             | 13,365.8             | 0.6   | 4,351.9 | 4,537.8 | -4.1  |
| G&A Expenses                                 | 5,007.7              | 4,872.9              | 2.8   | 1,652.4 | 1,749.7 | -5.6  |
| PPOP                                         | 8,436.2              | 8,492.9              | -0.7  | 2,699.5 | 2,788.1 | -3.2  |
| Provision for Credit Losses                  | 1,675.2              | 1,479.2              | 13.3  | 364.5   | 655.1   | -44.4 |
| Net Operating Profit                         | 6,761.0              | 7,013.7              | -3.6  | 2,335.0 | 2,133.0 | 9.5   |
| Net Non-Operating Profit                     | 150.2                | -954.4               | N.A.  | -73.5   | 210.1   | N.A.  |
| Profit for the Period                        | 5,101.9              | 4,368.8              | 16.8  | 1,655.2 | 1,747.6 | -5.3  |
| Profit attributable to controlling interests | 5,121.7              | 4,394.1              | 16.6  | 1,686.0 | 1,738.4 | -3.0  |

## Group Financial Position Overview

| (tn won, %)                            | 2025.9       | 2025.6 | QoQ   | 2024.12 | YTD   |
|----------------------------------------|--------------|--------|-------|---------|-------|
| <b>Assets</b>                          | <b>796.1</b> | 780.6  | 2.0   | 757.8   | 5.1   |
| Cash & Due from Financial Institutions | 25.3         | 34.1   | -25.8 | 29.9    | -15.4 |
| FVTPL Assets                           | 92.9         | 88.4   | 5.1   | 79.5    | 16.9  |
| Financial Investments                  | 132.1        | 130.1  | 1.5   | 131.0   | 0.8   |
| Loans                                  | 486.5        | 478.2  | 1.7   | 472.1   | 3.1   |
| Property & Equipment                   | 8.3          | 8.7    | -4.6  | 9.3     | -10.8 |
| Other Assets                           | 51.0         | 41.1   | 24.1  | 36.0    | 41.7  |
| <b>Liabilities</b>                     | <b>734.7</b> | 719.7  | 2.1   | 698.0   | 5.3   |
| FVTPL Liabilities                      | 10.4         | 10.3   | 1.0   | 10.7    | -2.8  |
| Deposits                               | 448.7        | 442.1  | 1.5   | 435.7   | 3.0   |
| Debts                                  | 68.8         | 69.9   | -1.6  | 68.1    | 1.0   |
| Debentures                             | 77.2         | 74.1   | 4.2   | 76.2    | 1.3   |
| Other Liabilities                      | 129.6        | 123.3  | 5.1   | 107.3   | 20.8  |

| (tn won, %)                            | 2025.9         | 2025.6  | QoQ  | 2024.12 | YTD  |
|----------------------------------------|----------------|---------|------|---------|------|
| <b>Shareholder's Equity</b>            | <b>61.4</b>    | 60.9    | 0.8  | 59.8    | 2.7  |
| Share Capital                          | 2.1            | 2.1     | 0.0  | 2.1     | 0.0  |
| Hybrid Securities                      | 4.8            | 5.2     | -7.7 | 5.1     | -5.9 |
| Capital Surplus                        | 16.6           | 16.6    | 0.0  | 16.6    | 0.0  |
| Accumulated Other Comprehensive Income | -0.5           | -0.4    | N.A. | 0.5     | N.A. |
| Retained Earnings                      | 38.0           | 36.7    | 3.5  | 34.8    | 9.2  |
| Treasury Shares                        | -1.5           | -1.2    | N.A. | -1.2    | N.A. |
| Non-Controlling Interests              | 1.9            | 1.9     | 0.0  | 1.9     | 0.0  |
| <b>Group Total Assets<sup>1)</sup></b> | <b>1,401.6</b> | 1,355.2 | 3.4  | 1,276.7 | 9.8  |
| AUM                                    | 605.5          | 574.6   | 5.4  | 518.9   | 16.7 |

Note 1) Sum of assets of consolidated financial statement and AUM

# Assets & Liabilities (1) Bank

| (tn won, %)                                  | 2025.9       | 2025.6 | QoQ  |      | 2024.12 | YTD  |      |
|----------------------------------------------|--------------|--------|------|------|---------|------|------|
|                                              |              |        | Amt. | (%)  |         | Amt. | (%)  |
| <b>Bank Loans in Won</b>                     | <b>375.4</b> | 372.2  | 3.2  | 0.9  | 363.6   | 11.8 | 3.3  |
| Household                                    | 182.0        | 180.8  | 1.2  | 0.7  | 176.8   | 5.2  | 2.9  |
| Mortgage                                     | 111.9        | 110.4  | 1.5  | 1.5  | 106.1   | 5.8  | 5.6  |
| General                                      | 70.1         | 70.4   | -0.3 | -0.4 | 70.7    | -0.6 | -0.8 |
| Corporate                                    | 193.4        | 191.4  | 2.0  | 1.0  | 186.8   | 6.6  | 3.5  |
| SME                                          | 149.2        | 148.5  | 0.7  | 0.5  | 145.0   | 4.2  | 2.8  |
| [SOHO]                                       | 94.7         | 94.6   | 0.1  | 0.1  | 93.5    | 1.2  | 1.3  |
| Large Corp., etc.                            | 44.2         | 42.9   | 1.3  | 3.0  | 41.8    | 2.4  | 5.7  |
| <b>Bank Deposits &amp; Debentures in Won</b> | <b>410.8</b> | 405.5  | 5.3  | 1.3  | 400.3   | 10.5 | 2.6  |
| Deposits                                     | 388.7        | 384.9  | 3.8  | 1.0  | 377.6   | 11.1 | 2.9  |
| Demand Deposits <sup>1)</sup>                | 164.3        | 156.4  | 7.9  | 5.1  | 151.5   | 12.8 | 8.4  |
| Time & Savings                               | 213.4        | 217.6  | -4.2 | -1.9 | 216.3   | -2.9 | -1.3 |
| [Time Deposits]                              | 200.0        | 205.3  | -5.3 | -2.6 | 205.7   | -5.7 | -2.8 |
| CD, RP, etc.                                 | 11.0         | 10.9   | 0.1  | 0.9  | 9.8     | 1.2  | 12.2 |
| Debentures                                   | 22.1         | 20.6   | 1.5  | 7.3  | 22.7    | -0.6 | -2.6 |

Note 1) Sum of Core Deposits and MMDA

## Assets & Liabilities (2) Card

| (tn won, %)                 | 2025.9      | 2025.6 | QoQ  |       | 2024.12 | YTD  |       |
|-----------------------------|-------------|--------|------|-------|---------|------|-------|
|                             |             |        | Amt. | (%)   |         | Amt. | (%)   |
| <b>Card Assets</b>          | <b>27.3</b> | 27.0   | 0.3  | 1.1   | 27.6    | -0.3 | -1.1  |
| Credit Card                 | 22.8        | 22.6   | 0.2  | 0.9   | 23.4    | -0.6 | -2.6  |
| Credit Sales                | 15.7        | 15.1   | 0.6  | 4.0   | 15.3    | 0.4  | 2.6   |
| [Installments]              | 6.2         | 5.9    | 0.3  | 5.1   | 6.1     | 0.1  | 1.6   |
| Card Loans                  | 6.3         | 6.6    | -0.3 | -4.5  | 6.9     | -0.6 | -8.7  |
| Cash Advance                | 0.8         | 0.9    | -0.1 | -11.1 | 1.2     | -0.4 | -33.3 |
| Installment Financing, etc. | 4.5         | 4.4    | 0.1  | 2.3   | 4.2     | 0.3  | 7.1   |
| <b>Card Funding</b>         | <b>20.7</b> | 20.3   | 0.4  | 2.0   | 22.1    | -1.4 | -6.3  |
| Borrowings                  | 4.0         | 3.8    | 0.2  | 5.3   | 4.2     | -0.2 | -4.8  |
| Debentures                  | 14.2        | 14.1   | 0.1  | 0.7   | 15.3    | -1.1 | -7.2  |
| ABS                         | 2.5         | 2.4    | 0.1  | 4.2   | 2.6     | -0.1 | -3.8  |

# Asset Quality

## Group Asset Quality

| (bn won, %)                        | 2025.9    | 2025.6    | QoQ     | 2025.3    | 2024.12   | 2024.9    | YoY     |
|------------------------------------|-----------|-----------|---------|-----------|-----------|-----------|---------|
| Total Loans for NPL Classification | 478,625.7 | 473,021.3 | 1.2     | 469,840.3 | 469,864.0 | 462,571.1 | 1.9     |
| Precautionary                      | 4,182.2   | 4,096.0   | 2.1     | 4,100.8   | 4,459.6   | 4,265.0   | -6.2    |
| Substandard                        | 1,542.9   | 1,562.1   | -1.2    | 1,641.3   | 1,595.1   | 1,714.7   | -3.3    |
| Doubtful                           | 1,293.3   | 1,268.0   | 2.0     | 1,282.6   | 1,021.7   | 980.7     | 26.6    |
| Estimated Loss                     | 498.5     | 556.7     | -10.5   | 634.6     | 422.4     | 435.1     | 18.0    |
| Substandard & Below Loans(NPL) (A) | 3,334.6   | 3,386.8   | -1.5    | 3,558.5   | 3,039.1   | 3,130.5   | 9.7     |
| NPL Ratio                          | 0.70%     | 0.72%     | -0.02%p | 0.76%     | 0.65%     | 0.68%     | 0.05%p  |
| Loan Loss Reserves (B)             | 4,447.7   | 4,690.0   | -5.2    | 4,735.3   | 4,585.0   | 4,557.4   | -3.0    |
| NPL Coverage Ratio I (B/A)         | 133.4%    | 138.5%    | -5.1%p  | 133.1%    | 150.9%    | 145.6%    | -17.5%p |
| Reserves for Credit Losses (C)     | 3,104.4   | 2,964.9   | 4.7     | 2,977.2   | 3,038.9   | 2,909.4   | 2.2     |
| NPL Coverage Ratio II [(B+C)/A]    | 226.5%    | 226.0%    | 0.5%p   | 216.7%    | 250.9%    | 238.5%    | -24.4%p |

Note) Based on simple arithmetic sum of each subsidiary (excl. overseas local subsidiaries, overseas equity investments, SPCs for consolidation, etc.), as a result of which the figures differ from the Group's consolidated figures

## Group Provision for Loan Losses & Credit Cost Ratio

| (bn won, %)                         | 3Q25  | 2Q25  | 1Q25  | 4Q24  | 3Q24  | 2Q24  | 1Q24  |
|-------------------------------------|-------|-------|-------|-------|-------|-------|-------|
| Provision for Loan Losses (Quarter) | 365.7 | 645.4 | 625.0 | 564.2 | 494.2 | 479.0 | 420.0 |
| Group CCR (Quarter)                 | 0.30% | 0.55% | 0.54% | 0.48% | 0.43% | 0.43% | 0.38% |
| Group CCR (Cumulative)              | 0.46% | 0.54% | 0.54% | 0.43% | 0.41% | 0.41% | 0.38% |



# 04

## Financial Highlights of Major Subsidiaries

- \_\_\_ KB Kookmin Bank
- \_\_\_ KB Securities
- \_\_\_ KB Insurance
- \_\_\_ KB Kookmin Card
- \_\_\_ KB Life Insurance

# KB Kookmin Bank



## Financial Highlights

Profit for 3Q25 (Cum.)

**3,364.5bn**

3Q25 ROE (Cum.)

**11.73%**

3Q25 CIR (Cum.)

**38.5%**

3Q25 CCR (Cum.)

**18bp**

3Q25 NIM

**1.74%**

## Profitability Overview<sup>1)</sup>

| (bn won, %)                         | 3Q25<br>(Cumulative) | 3Q24<br>(Cumulative) | YoY  | 3Q25    | 2Q25    | QoQ   |
|-------------------------------------|----------------------|----------------------|------|---------|---------|-------|
| Net Interest Income                 | 7,887.4              | 7,648.6              | 3.1  | 2,683.1 | 2,607.6 | 2.9   |
| Net Fee & Commission Income         | 866.5                | 834.7                | 3.8  | 294.4   | 301.9   | -2.5  |
| Other Operating Income              | -255.3               | -216.2               | N.A. | -223.4  | 96.9    | N.A.  |
| Gross Operating Income              | 8,498.6              | 8,267.1              | 2.8  | 2,754.1 | 3,006.4 | -8.4  |
| G&A Expenses                        | 3,272.9              | 3,224.8              | 1.5  | 1,094.3 | 1,115.4 | -1.9  |
| PPOP                                | 5,225.7              | 5,042.3              | 3.6  | 1,659.8 | 1,891.0 | -12.2 |
| Provision for Credit Losses         | 706.5                | 590.2                | 19.7 | 85.9    | 334.6   | -74.3 |
| Net Operating Profit                | 4,519.2              | 4,452.1              | 1.5  | 1,573.9 | 1,556.4 | 1.1   |
| Net Non-Operating Profit            | -29.0                | -878.8               | N.A. | 5.1     | -19.2   | N.A.  |
| Profit for the Period <sup>2)</sup> | 3,364.5              | 2,617.9              | 28.5 | 1,176.9 | 1,161.2 | 1.4   |

Note 1) Based on financial statements for group reporting 2) Profit attributable to controlling interests

## Key Financial Indicators

| (bn won, %)                        | 3Q25<br>(Cumulative) | 3Q24<br>(Cumulative) | YoY     | 3Q25      | 2Q25      | QoQ     |
|------------------------------------|----------------------|----------------------|---------|-----------|-----------|---------|
| NIM                                | 1.74%                | 1.81%                | -0.07%p | 1.74%     | 1.73%     | 0.01%p  |
| Asset Quality <sup>1)</sup>        |                      |                      |         |           |           |         |
| Total Loans for NPL Classification | 412,652.3            | 399,408.8            | 3.3     | 412,652.3 | 408,459.7 | 1.0     |
| Precautionary                      | 1,771.7              | 1,618.3              | 9.5     | 1,771.7   | 1,648.7   | 7.5     |
| Substandard                        | 843.1                | 1,059.6              | -20.4   | 843.1     | 801.6     | 5.2     |
| Doubtful                           | 382.1                | 184.1                | 107.6   | 382.1     | 375.6     | 1.7     |
| Estimated Loss                     | 225.8                | 235.2                | -4.0    | 225.8     | 237.6     | -5.0    |
| NPL Ratio                          | 0.35%                | 0.37%                | -0.02%p | 0.35%     | 0.35%     | 0.00%p  |
| NPL Coverage Ratio I               | 174.0%               | 179.4%               | -5.4%p  | 174.0%    | 189.1%    | -15.1%p |
| NPL Coverage Ratio II              | 330.4%               | 318.7%               | 11.7%p  | 330.4%    | 336.8%    | -6.4%p  |
| Delinquency Ratio                  | 0.34%                | 0.28%                | 0.06%p  | 0.34%     | 0.31%     | 0.03%p  |
| CCR                                | 0.18%                | 0.13%                | 0.05%p  | 0.01%     | 0.28%     | -0.27%p |

Note 1) Based on separate financial statements

# KB Securities



## Financial Highlights

Profit for 3Q25 (Cum.)

**496.7bn**

3Q25 ROE (Cum.)

**9.73%**

League Table (The Bell)

**IPO No.1**

League Table (Bloomberg)

**DCM No.1**

Institutional Stock M/S

**No.1, 9.2%**

## Profitability Overview<sup>1)</sup>

| (bn won, %)                         | 3Q25<br>(Cumulative) | 3Q24<br>(Cumulative) | YoY     | 3Q25  | 2Q25  | QoQ   |
|-------------------------------------|----------------------|----------------------|---------|-------|-------|-------|
| Gross Operating Income              | 1,598.9              | 1,462.0              | 9.4     | 540.8 | 572.6 | -5.6  |
| WM                                  | 728.9                | 637.3                | 14.4    | 270.0 | 241.2 | 11.9  |
| IB                                  | 366.8                | 279.1                | 31.4    | 110.2 | 155.4 | -29.0 |
| S&T                                 | 342.6                | 352.0                | -2.7    | 106.6 | 127.0 | -16.1 |
| Others                              | 160.6                | 193.6                | -17.0   | 54.0  | 49.0  | 10.2  |
| G&A Expenses                        | 795.3                | 730.4                | 8.9     | 258.1 | 294.4 | -12.3 |
| PPOP                                | 803.6                | 731.6                | 9.8     | 282.7 | 278.2 | 1.6   |
| Provision for Credit Losses         | 141.3                | 1.7                  | 8,211.8 | 59.3  | 62.0  | -4.4  |
| Net Operating Profit                | 662.3                | 729.9                | -9.3    | 223.4 | 216.2 | 3.3   |
| Net Non-Operating Profit            | 6.0                  | -25.1                | N.A.    | -11.9 | 3.7   | N.A.  |
| Profit for the Period <sup>2)</sup> | 496.7                | 546.8                | -9.2    | 157.8 | 159.0 | -0.8  |

## Key Financial Indicators

| (tn won, %)                             | 3Q25<br>(Cumulative) | 3Q24<br>(Cumulative) | YoY    | 3Q25    | 2Q25    | QoQ    |
|-----------------------------------------|----------------------|----------------------|--------|---------|---------|--------|
| Retail AUM                              | 205.2                | 152.1                | 34.9   | 205.2   | 183.8   | 11.6   |
| Brokerage                               | 125.0                | 90.5                 | 38.1   | 125.0   | 107.3   | 16.5   |
| WM                                      | 80.2                 | 61.6                 | 30.2   | 80.2    | 76.5    | 4.8    |
| Bonds                                   | 38.1                 | 33.5                 | 14.0   | 38.1    | 35.2    | 8.2    |
| Trusts                                  | 32.5                 | 20.4                 | 59.0   | 32.5    | 32.3    | 0.6    |
| Funds                                   | 5.5                  | 4.8                  | 14.2   | 5.5     | 5.2     | 5.8    |
| ELS/DLS/ISA                             | 4.1                  | 2.9                  | 41.0   | 4.1     | 3.7     | 10.8   |
| Domestic Market Trading Volume (Retail) | 5,867.0              | 5,297.9              | 10.7   | 2,335.4 | 2,017.3 | 15.8   |
| KB Contracted Amount                    | 400.9                | 396.9                | 1.0    | 161.9   | 135.9   | 19.1   |
| KB M/S (Retail)                         | 6.8%                 | 7.5%                 | -0.7%p | 6.9%    | 6.7%    | 0.2%p  |
| Institutional Market Trading Volume     | 734.9                | 720.8                | 2.0    | 297.8   | 231.9   | 28.4   |
| KB Contracted Amount                    | 67.9                 | 59.7                 | 13.8   | 24.4    | 22.2    | 9.9    |
| KB M/S                                  | 9.2%                 | 8.3%                 | 0.9%p  | 8.2%    | 9.6%    | -1.4%p |

Note 1) Based on financial statements for group reporting 2) Profit attributable to controlling interests

# KB Insurance



## Financial Highlights

Profit for 3Q25 (Cum.)

**766.9<sub>bn</sub>**

3Q25 ROE (Cum.)

**18.58%**

3Q25 ROA (Cum.)

**2.43%**

K-ICS

**191.8%**

CSM

**9,393.9<sub>bn</sub>**

## Profitability Overview<sup>1)</sup>

| (bn won, %)                               | 3Q25<br>(Cumulative) | 3Q24<br>(Cumulative) | YoY   | 3Q25         | 2Q25  | QoQ   |
|-------------------------------------------|----------------------|----------------------|-------|--------------|-------|-------|
| <b>Insurance Income</b>                   | <b>655.9</b>         | 885.4                | -25.9 | <b>154.9</b> | 237.9 | -34.9 |
| Long Term                                 | <b>682.2</b>         | 830.9                | -17.9 | <b>196.0</b> | 228.6 | -14.3 |
| CSM Amortization                          | <b>641.2</b>         | 644.9                | -0.6  | <b>217.3</b> | 210.7 | 3.1   |
| General                                   | <b>18.0</b>          | 21.9                 | -17.8 | <b>11.6</b>  | 4.6   | 152.2 |
| Auto                                      | <b>-44.2</b>         | 32.7                 | N.A.  | <b>-52.7</b> | 4.8   | N.A.  |
| <b>Investment Income</b>                  | <b>394.2</b>         | 144.2                | 173.4 | <b>131.9</b> | 96.5  | 36.7  |
| Investment Revenue                        | <b>922.5</b>         | 715.3                | 29.0  | <b>307.0</b> | 272.0 | 12.9  |
| Insurance Finance Expense                 | <b>528.2</b>         | 571.1                | -7.5  | <b>175.1</b> | 175.5 | -0.2  |
| <b>Profit for the Period<sup>2)</sup></b> | <b>766.9</b>         | 740.2                | 3.6   | <b>208.8</b> | 244.7 | -14.7 |

Note 1) Based on financial statements for group reporting 2) Profit attributable to controlling interests

## Key Financial Indicators

| (bn won, %)                    | 3Q25<br>(Cumulative)       | 3Q24<br>(Cumulative) | YoY     | 3Q25                       | 2Q25     | QoQ   |
|--------------------------------|----------------------------|----------------------|---------|----------------------------|----------|-------|
| <b>K-ICS</b>                   | <b>191.8%<sup>1)</sup></b> | 203.7%               | -11.9%p | <b>191.8%<sup>1)</sup></b> | 191.5%   | 0.3%p |
| <b>CSM</b>                     | <b>9,393.9</b>             | 9,305.0              | 1.0     | <b>9,393.9</b>             | 9,217.6  | 1.9   |
| New Business CSM               | <b>1,250.7</b>             | 1,339.6              | -6.6    | <b>459.0</b>               | 417.6    | 9.9   |
| CSM Amortization               | <b>-641.2</b>              | -150.7               | N.A.    | <b>-217.3</b>              | -210.7   | N.A.  |
| Discount Unwind, etc.          | <b>-36.1</b>               | -401.8               | N.A.    | <b>-65.5</b>               | 85.2     | N.A.  |
| <b>Asset Portfolio</b>         | <b>40,467.2</b>            | 36,254.9             | 11.6    | <b>40,467.2</b>            | 39,784.6 | 1.7   |
| Cash & Due                     | <b>803.1</b>               | 653.4                | 22.9    | <b>803.1</b>               | 1,153.6  | -30.4 |
| Securities                     | <b>31,001.4</b>            | 28,679.3             | 8.1     | <b>31,001.4</b>            | 30,365.4 | 2.1   |
| Loans                          | <b>8,285.5</b>             | 6,533.1              | 26.8    | <b>8,285.5</b>             | 7,885.2  | 5.1   |
| Real Estate                    | <b>377.2</b>               | 389.1                | -3.1    | <b>377.2</b>               | 380.4    | -0.8  |
| <b>Loss Ratio<sup>2)</sup></b> | <b>81.6%</b>               | 80.1%                | 1.5%p   | <b>84.0%</b>               | 79.9%    | 4.1%p |
| Long Term                      | <b>80.7%</b>               | 80.3%                | 0.4%p   | <b>82.3%</b>               | 79.8%    | 2.5%p |
| General                        | <b>77.7%</b>               | 73.4%                | 4.3%p   | <b>78.1%</b>               | 74.3%    | 3.8%p |
| Auto                           | <b>85.4%</b>               | 81.3%                | 4.1%p   | <b>91.5%</b>               | 81.8%    | 9.7%p |

Note 1) Preliminary 2) Based on IFRS4 for reference only

# KB Kookmin Card



## Financial Highlights

Profit for 3Q25 (Cum.)

**280.6bn**

3Q25 ROE (Cum.)

**6.96%**

Card Assets

**27.3tn**

Active Customers

**10,281K**

Card Transaction Vol.

**135.9tn**

## Profitability Overview<sup>1)</sup>

| (bn won, %)                               | 3Q25<br>(Cumulative) | 3Q24<br>(Cumulative) | YoY   | 3Q25           | 2Q25    | QoQ   |
|-------------------------------------------|----------------------|----------------------|-------|----------------|---------|-------|
| <b>Operating Revenue</b>                  | <b>4,097.8</b>       | 4,105.6              | -0.2  | <b>1,350.0</b> | 1,354.9 | -0.4  |
| Card                                      | <b>3,310.9</b>       | 3,383.2              | -2.1  | <b>1,104.9</b> | 1,087.4 | 1.6   |
| Installments & Lease                      | <b>212.4</b>         | 175.1                | 21.3  | <b>75.8</b>    | 69.5    | 9.1   |
| Others                                    | <b>574.6</b>         | 547.3                | 5.0   | <b>169.4</b>   | 198.0   | -14.4 |
| <b>Operating Expense</b>                  | <b>2,740.9</b>       | 2,575.1              | 6.4   | <b>944.2</b>   | 940.8   | 0.4   |
| Interest Expense                          | <b>588.5</b>         | 596.6                | -1.4  | <b>192.8</b>   | 195.6   | -1.4  |
| Commission & Other                        | <b>2,152.4</b>       | 1,978.5              | 8.8   | <b>751.3</b>   | 745.2   | 0.8   |
| <b>Gross Operating Income</b>             | <b>1,356.9</b>       | 1,530.5              | -11.3 | <b>405.9</b>   | 414.1   | -2.0  |
| <b>G&amp;A Expenses</b>                   | <b>432.1</b>         | 437.1                | -1.1  | <b>140.7</b>   | 150.7   | -6.6  |
| <b>PPOP</b>                               | <b>924.8</b>         | 1,093.4              | -15.4 | <b>265.2</b>   | 263.4   | 0.7   |
| <b>Provision for Credit Losses</b>        | <b>547.8</b>         | 614.9                | -10.9 | <b>129.0</b>   | 134.1   | -3.8  |
| <b>Net Operating Income</b>               | <b>377.0</b>         | 478.5                | -21.2 | <b>136.2</b>   | 129.3   | 5.3   |
| <b>Net Non-Operating Income</b>           | <b>-3.6</b>          | 13.9                 | N.A.  | <b>-1.4</b>    | -2.8    | N.A.  |
| <b>Profit for the Period<sup>2)</sup></b> | <b>280.6</b>         | 370.4                | -24.2 | <b>99.3</b>    | 96.8    | 2.6   |

Note 1) Based on financial statements for group reporting 2) Profit attributable to controlling interests

## Key Financial Indicators

| (bn won, %)                               | 3Q25<br>(Cumulative) | 3Q24<br>(Cumulative) | YoY     | 3Q25            | 2Q25     | QoQ     |
|-------------------------------------------|----------------------|----------------------|---------|-----------------|----------|---------|
| <b>Card Transaction Volume</b>            | <b>135,911.3</b>     | 133,935.8            | 1.5     | <b>47,089.4</b> | 44,919.8 | 4.8     |
| Credit Card                               | <b>107,939.4</b>     | 106,035.6            | 1.8     | <b>37,232.3</b> | 35,810.2 | 4.0     |
| Check Card                                | <b>27,971.9</b>      | 27,900.2             | 0.3     | <b>9,857.1</b>  | 9,109.6  | 8.2     |
| <b>Asset Quality<sup>1)</sup></b>         |                      |                      |         |                 |          |         |
| <b>Total Loans for NPL Classification</b> | <b>28,270.4</b>      | 28,169.8             | 0.4     | <b>28,270.4</b> | 27,896.3 | 1.3     |
| Precautionary                             | <b>1,240.7</b>       | 1,440.4              | -13.9   | <b>1,240.7</b>  | 1,352.7  | -8.3    |
| Substandard                               | <b>0.2</b>           | 5.5                  | -96.4   | <b>0.2</b>      | 0.6      | -67.2   |
| Doubtful                                  | <b>206.1</b>         | 229.8                | -10.3   | <b>206.1</b>    | 205.2    | 0.4     |
| Estimated Loss                            | <b>106.3</b>         | 84.2                 | 26.2    | <b>106.3</b>    | 127.7    | -16.8   |
| <b>NPL Ratio</b>                          | <b>1.11%</b>         | 1.13%                | -0.02%p | <b>1.11%</b>    | 1.20%    | -0.09%p |
| <b>NPL Coverage Ratio I</b>               | <b>267.2%</b>        | 306.1%               | -38.9%p | <b>267.2%</b>   | 271.2%   | -4.0%p  |
| <b>NPL Coverage Ratio II</b>              | <b>463.1%</b>        | 485.0%               | -21.9%p | <b>463.1%</b>   | 461.5%   | 1.6%p   |
| <b>Delinquency Ratio</b>                  | <b>1.21%</b>         | 1.29%                | -0.08%p | <b>1.21%</b>    | 1.40%    | -0.19%p |

Note 1) Based on separate financial statements

# KB Life Insurance



Financial Highlights

Profit for 3Q25 (Cum.)

254.8bn

3Q25 ROE (Cum.)

7.82%

CSM

3,195.0bn

New Contract APE

866.3bn

K-ICS

254.2%

## Profitability Overview<sup>1)</sup>

| (bn won, %)                     | 3Q25<br>(Cumulative) | 3Q24<br>(Cumulative) | YoY   | 3Q25         | 2Q25  | QoQ   |
|---------------------------------|----------------------|----------------------|-------|--------------|-------|-------|
| <b>Insurance Income</b>         | <b>215.8</b>         | 241.2                | -10.5 | <b>64.1</b>  | 74.5  | -14.0 |
| CSM Income                      | <b>219.9</b>         | 220.5                | -0.3  | <b>74.9</b>  | 72.6  | 3.2   |
| RA Change                       | <b>27.2</b>          | 26.0                 | 4.6   | <b>9.2</b>   | 8.7   | 5.7   |
| Variances                       | <b>9.5</b>           | 11.8                 | -19.5 | <b>-1.8</b>  | 5.7   | N.A.  |
| Others                          | <b>-40.7</b>         | -17.1                | N.A.  | <b>-18.2</b> | -12.6 | N.A.  |
| <b>Investment Income</b>        | <b>145.2</b>         | 127.2                | 14.2  | <b>35.4</b>  | 66.8  | -47.0 |
| Investment Revenue              | <b>1,796.7</b>       | 1,379.8              | 30.2  | <b>495.2</b> | 819.9 | -39.6 |
| Investment Expenses             | <b>1,651.5</b>       | 1,252.6              | 31.8  | <b>459.8</b> | 753.1 | -38.9 |
| <b>Net Operating Profit</b>     | <b>361.0</b>         | 368.5                | -2.0  | <b>99.5</b>  | 141.3 | -29.6 |
| <b>Net Non-Operating Profit</b> | <b>-0.6</b>          | -0.4                 | N.A.  | <b>-0.1</b>  | -0.9  | N.A.  |
| <b>Profit for the Period</b>    | <b>254.8</b>         | 260.8                | -2.3  | <b>65.7</b>  | 102.2 | -35.7 |

Note 1) Based on separate financial statements

## Key Financial Indicators

| (bn won, %)             | 3Q25<br>(Cumulative)       | 3Q24<br>(Cumulative) | YoY     | 3Q25                       | 2Q25     | QoQ    |
|-------------------------|----------------------------|----------------------|---------|----------------------------|----------|--------|
| <b>K-ICS</b>            | <b>254.2%<sup>1)</sup></b> | 272.3%               | -18.1%p | <b>254.2%<sup>1)</sup></b> | 250.6%   | 3.6%p  |
| <b>CSM</b>              | <b>3,195.0</b>             | 3,146.3              | 1.5     | <b>3,195.0</b>             | 3,088.2  | 3.5    |
| New Business CSM        | <b>383.2</b>               | 373.0                | 2.7     | <b>150.0</b>               | 107.5    | 39.5   |
| CSM Amortization        | <b>-219.9</b>              | -220.5               | N.A.    | <b>-74.9</b>               | -72.6    | N.A.   |
| Discount Unwind, etc.   | <b>21.2</b>                | -186.0               | N.A.    | <b>31.7</b>                | 63.6     | -50.2  |
| <b>Asset Portfolio</b>  | <b>35,164.7</b>            | 32,649.4             | 7.7     | <b>35,164.7</b>            | 34,615.7 | 1.6    |
| Cash & Due              | <b>932.6</b>               | 787.0                | 18.5    | <b>932.6</b>               | 997.2    | -6.5   |
| Securities              | <b>33,002.7</b>            | 30,567.1             | 8.0     | <b>33,002.7</b>            | 32,423.3 | 1.8    |
| Loans                   | <b>998.2</b>               | 1,141.2              | -12.5   | <b>998.2</b>               | 998.7    | -0.1   |
| Real Estate             | <b>231.2</b>               | 154.1                | 50.0    | <b>231.2</b>               | 196.5    | 17.7   |
| <b>Mortality Margin</b> | <b>139.1</b>               | 128.8                | 8.0     | <b>43.0</b>                | 54.2     | -20.7  |
| <b>Loss Ratio</b>       | <b>60.2%</b>               | 61.7%                | -1.5%p  | <b>63.5%</b>               | 53.2%    | 10.3%p |

Note 1) Preliminary

# 05

## Appendix

- Overview of Group Subsidiaries
- Condensed Income Statement by Subsidiaries
- Group Digital



## Overview of Group Subsidiaries<sup>1)</sup> (3Q25 Cumulative)

| (bn won, %)          | Ownership | Total Assets | Shareholder's Equity | Profit for the Period <sup>2)</sup> | ROA    | ROE    |
|----------------------|-----------|--------------|----------------------|-------------------------------------|--------|--------|
| KB Kookmin Bank      | 100.0%    | 582,774.7    | 39,614.8             | 3,364.5                             | 0.78%  | 11.73% |
| KB Securities        | 100.0%    | 75,785.8     | 7,015.6              | 496.7                               | 0.96%  | 9.73%  |
| KB Insurance         | 100.0%    | 43,474.9     | 5,620.1              | 766.9                               | 2.43%  | 18.58% |
| KB Kookmin Card      | 100.0%    | 30,482.0     | 5,559.1              | 280.6                               | 1.25%  | 6.96%  |
| KB Life Insurance    | 100.0%    | 35,961.3     | 4,222.5              | 254.8                               | 0.98%  | 7.82%  |
| KB Asset Management  | 100.0%    | 479.2        | 371.2                | 96.7                                | 30.04% | 39.77% |
| KB Capital           | 100.0%    | 18,229.9     | 2,637.5              | 194.5                               | 1.45%  | 10.27% |
| KB Real Estate Trust | 100.0%    | 1,169.3      | 457.7                | -17.9                               | N.A.   | N.A.   |
| KB Savings Bank      | 100.0%    | 2,481.0      | 179.9                | -2.5                                | N.A.   | N.A.   |
| KB Investment        | 100.0%    | 1,529.8      | 295.2                | 11.2                                | 0.99%  | 5.18%  |
| KB Data Systems      | 100.0%    | 80.9         | 29.2                 | 7.1                                 | 13.73% | 37.19% |

Note 1) Based on each subsidiary's financial statements for group reporting (Except KB Life Insurance which is based on separate financial statements)

2) Based on profit attributable to controlling interests

# Group Condensed Income by Subsidiary<sup>1)</sup>

|                                     |          | 3Q25 (Cumulative) |               |              |                 |                   |                     |            |
|-------------------------------------|----------|-------------------|---------------|--------------|-----------------|-------------------|---------------------|------------|
| (bn won, %)                         | Group    | KB Kookmin Bank   | KB Securities | KB Insurance | KB Kookmin Card | KB Life Insurance | KB Asset Management | KB Capital |
| Net Interest Income                 | 9,704.9  | 7,887.4           | 489.2         | -16.3        | 1,217.7         | 86.3              | -7.6                | 341.5      |
| Net Fee & Commission Income         | 2,952.4  | 866.5             | 642.4         | -28.7        | 515.4           | 9.8               | 172.5               | 645.1      |
| Other Operating Income              | 786.6    | -255.3            | 467.3         | 1,204.2      | -376.2          | 361.7             | 41.5                | -449.8     |
| Gross Operating Income              | 13,443.9 | 8,498.6           | 1,598.9       | 1,159.2      | 1,356.9         | 457.8             | 206.4               | 536.8      |
| G&A Expenses                        | 5,007.7  | 3,272.9           | 795.3         | 112.0        | 432.1           | 115.2             | 75.2                | 120.2      |
| PPOP                                | 8,436.2  | 5,225.7           | 803.6         | 1,047.2      | 924.8           | 342.6             | 131.2               | 416.6      |
| Provision for Credit Losses         | 1,675.2  | 706.5             | 141.3         | 8.3          | 547.8           | 1.6               | 1.5                 | 169.8      |
| Net Operating Profit                | 6,761.0  | 4,519.2           | 662.3         | 1,038.9      | 377.0           | 361.0             | 129.7               | 246.8      |
| Net Non-Operating Profit            | 150.2    | -29.0             | 6.0           | 4.5          | -3.6            | -0.6              | 0.4                 | 9.7        |
| Profit for the Period <sup>2)</sup> | 5,121.7  | 3,364.5           | 496.7         | 766.9        | 280.6           | 254.8             | 96.7                | 194.5      |
|                                     |          | 3Q24 (Cumulative) |               |              |                 |                   |                     |            |
| (bn won, %)                         | Group    | KB Kookmin Bank   | KB Securities | KB Insurance | KB Kookmin Card | KB Life Insurance | KB Asset Management | KB Capital |
| Net Interest Income                 | 9,583.8  | 7,648.6           | 446.9         | -39.9        | 1,228.0         | 63.9              | -6.2                | 344.8      |
| Net Fee & Commission Income         | 2,852.4  | 834.7             | 551.5         | -28.1        | 583.3           | 5.9               | 139.9               | 662.9      |
| Other Operating Income              | 929.6    | -216.2            | 463.6         | 1,188.1      | -280.8          | 376.3             | 18.8                | -488.5     |
| Gross Operating Income              | 13,365.8 | 8,267.1           | 1,462.0       | 1,120.1      | 1,530.5         | 446.1             | 152.5               | 519.2      |
| G&A Expenses                        | 4,872.9  | 3,224.8           | 730.4         | 102.9        | 437.1           | 101.0             | 74.2                | 113.2      |
| PPOP                                | 8,492.9  | 5,042.3           | 731.6         | 1,017.2      | 1,093.4         | 345.1             | 78.3                | 406.0      |
| Provision for Credit Losses         | 1,479.2  | 590.2             | 1.7           | 0.0          | 614.9           | 0.3               | 0.0                 | 152.2      |
| Net Operating Profit                | 7,013.7  | 4,452.1           | 729.9         | 1,017.2      | 478.5           | 344.8             | 78.3                | 253.8      |
| Net Non-Operating Profit            | -954.4   | -878.8            | -25.1         | -6.0         | 13.9            | 7.0               | -0.5                | 1.9        |
| Profit for the Period <sup>2)</sup> | 4,394.1  | 2,617.9           | 546.8         | 740.2        | 370.4           | 260.8             | 58.5                | 195.7      |

Note 1) Based on each subsidiary's financial statements for group reporting (Except KB Life Insurance which is based on separate financial statements)

2) Based on profit attributable to controlling interests

# Group Digital<sup>1)</sup>

| (thousands of users, %)              |                        | 2025.9 | 2025.6 | QoQ  | 2024.12 | YTD  | 2024.9 | YoY  |
|--------------------------------------|------------------------|--------|--------|------|---------|------|--------|------|
| Group Platform MAU <sup>2)</sup>     | Group                  | 33,912 | 32,331 | 4.9  | 31,030  | 9.3  | 29,892 | 13.4 |
|                                      | Finance                | 28,444 | 27,002 | 5.3  | 25,931  | 9.7  | 25,251 | 12.6 |
|                                      | Non-Finance            | 5,468  | 5,329  | 2.6  | 5,099   | 7.2  | 4,641  | 17.8 |
| Signature Platform MAU <sup>3)</sup> | KB Star Banking (Bank) | 13,789 | 13,628 | 1.2  | 13,031  | 5.8  | 12,622 | 9.2  |
|                                      | KB Pay (Card)          | 9,622  | 8,540  | 12.7 | 8,175   | 17.7 | 8,086  | 19.0 |
|                                      | M-able (Securities)    | 1,890  | 1,822  | 3.7  | 1,911   | -1.1 | 1,916  | -1.4 |
| Digital Channel Sales <sup>4)</sup>  | Bank                   | 72%    | 72%    | -    | 65%     | 7%p  | 64%    | 8%p  |
|                                      | Securities             | 95%    | 95%    | -    | 95%     | -    | 95%    | -    |
|                                      | Card                   | 57%    | 57%    | -    | 56%     | 1%p  | 56%    | 1%p  |
| KB Kookmin Certificate Users         |                        | 17,193 | 16,804 | 2.3  | 15,520  | 10.8 | 15,310 | 12.3 |

Note 1) Based on internal data

2) Finance : KB Star Banking, KB Star Corp. Banking, Liiv Next, M-able, M-able mini, M-able Wide, KB Insurance, KB Pay, KB Kookmin Business Card, KB Life Insurance, kiwibank

Non-Finance : Real Estate(KB Real Estate), Automobile(KB ChaChaCha), Health Care(O'care), Telecommunication(Liiv M), Travel/Shopping, KB Wallet

3) KB Star Banking & KB Pay : Number of member log-ins per month, M-able : Monthly averaged number of member log-ins for 12 months

